

Morning Note – 14th April 2026

SPINEGUARD

Transfer of the U.S. subsidiary's operations to Omnia Medical

- Omnia Medical now in charge of development in the US
- Future profit growth
- A stock that remains undervalued

A Logical Evolution

Spine Guard announced last night the completion of the transfer of assets from its U.S. subsidiary (SpineGuard Inc.) to Omnia Medical, the local partner that had previously contributed to the commercial development of the PediGuard product line in this key market (on a non-exclusive basis). The close relationship between the two companies and the co-development of innovative projects leveraging DSG technology (notably PsifGuard, a device to assist in the placement of an implant for sacroiliac fusion, as well as a smart pedicle screw) led to an operational partnership that evolved into a gradual transfer of responsibilities in 2025 (including the assignment of part of the sales team). The finalization of the transfer of the subsidiary's business was contingent upon the release of financial commitments to creditors, Norgine and Harbert. As these creditors recently released the liens on assets, the transaction was able to be closed. Omnia Medical now holds an exclusive distribution agreement for PediGuard in the United States. Omnia will leverage its established network but will also be able to reach out to SpineGuard Inc. customers.

A Strategic Move

Any partnership must result in mutual benefits. Omnia Medical is expanding its offering, enabling it to position itself across a broader range of surgical procedures within the two key surgical care networks (hospitals and outpatient centers). The commercial synergies are therefore clear. Logistical optimizations are also anticipated. For SpineGuard, this "delegation" of marketing will result in significant operational savings (the subsidiary's overhead costs were particularly high). The impact on the selling price—now set at a distributor rate lower than that of a direct sale—will thus be largely offset by a very significant reduction in associated operating expenses. This new structure reinforces the outlook for achieving operational breakeven by the end of the current fiscal year.

Valuation and rating

The transfer had been announced several months ago but was contingent on the financial partners releasing the liens. Everything is now in place for Omnia Medical to invest in the commercial development of the DSG product line. The initial effects will likely be visible in Q2 but especially in H2. The stock remains well below the value and potential of DSG technology. We therefore remain positive on the stock over the long term.

Next communication : Q2 revenues : July 8th

France - Medtech

BUY

Fair value (EUR)	0.43
Price (EUR)	0.1076
Upside/down side	+299.6%

Lionel Labourdette, PhD, MBA

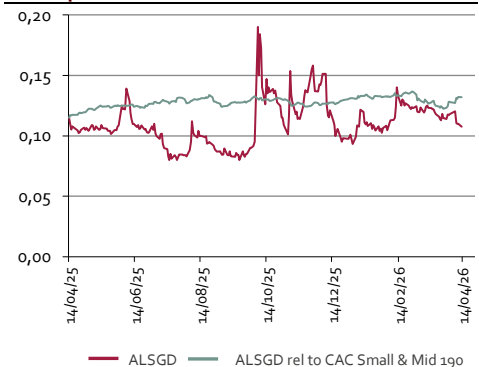
lionel@biostrategic-research.com

+33 617 965 019

Stock data (2026-04-13)

ISIN	FR0011464452
Ticker	ALSGD.PA
Price (EUR)	0.1076
Market capitalisation (EURm)	10.1
Free float (%) est.	95.6
Floating capitalisation (EURm)	9.7
Number of shares (,000)	93,916
Average daily volume (3 m)	649,688

12m performance



Change (%)	1 m	3 m	12m
Absolute	-12.5	-1.6	-6.4
Rel. to CAC SM190	-15.8	0.0	-21.2
Rel. to Next Biotech	-17.7	0.1	-55.6

Financials (31/12)

EURm	2024	2025E	2026E	2027E
Sales	4.6	3.9	4.6	5.7
EBITDA	-3.1	-1.1	-0.1	0.5
EBIT	-3.1	-1.4	-0.5	0.2
Net income	-3.1	-1.6	-0.7	0.0
EPS (EUR)	-0.05	-0.02	-0.01	0.00
Net debt	1.8	1.8	1.4	1.1

Key ratios

	2024	2025E	2026E	2027E
EV/Sales	3.0x	3.1x	2.5x	2.0x
EV/EBITDA	na	na	na	21.2x
EV/EBIT	na	na	na	53.8x
PER	na	na	na	1764x
ROIC	na	na	na	4%
ROE	na	na	na	0%
EV/IC	2.5x	2.2x	2.3x	2.3x
Gearing	46%	47%	35%	26%

Profit and Loss

As of 31/12 (EURm)	2020	2021	2022	2023	2024	2025E	2026E	2027E
Sales	4.85	4.41	5.60	4.31	4.65	3.89	4.63	5.67
Change n-1	-29.0%	-9.2%	27.1%	-23.0%	7.8%	-16.2%	19.0%	22.3%
Other revenues	-	-	-	-	-	-	-	-
Total revenues	4.85	4.41	5.60	4.31	4.65	3.89	4.63	5.67
Gross margin	4.04	3.61	4.71	3.38	3.63	2.95	3.10	3.80
EBITDA	-1.49	-1.04	-1.37	-3.68	-3.12	-1.09	-0.15	0.53
Change n-1	-993%	30%	-31%	-169%	15%	65%	86%	459%
Depreciation & amortisation	0.35	0.31	0.43	0.16	-0.05	0.31	0.32	0.33
Goodwill	-	-	-	-	-	-	-	-
EBIT	-1.84	-1.35	-1.66	-3.98	-3.06	-1.40	-0.46	0.21
Change n-1	-326%	27%	-23%	-139%	23%	54%	67%	145%
Net financial income	-0.84	-0.30	-0.43	-0.23	-0.02	-0.16	-0.14	-0.13
Minorities	-	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-	-
Net profit before tax	-2.68	-1.65	-2.09	-4.20	-3.08	-1.55	-0.60	0.08
Tax	-0.04	-0.08	-0.30	0.02	-	-0.07	-0.07	-0.07
Net in come	-2.72	-1.72	-2.39	-4.18	-3.08	-1.62	-0.67	0.01
Change n-1	-296%	37%	-39%	-75%	26%	47%	59%	101%
EPS	-0.12	-0.06	-0.07	-0.09	-0.06	-0.02	-0.01	0.00
EPS fully diluted	-0.10	-0.05	-0.07	-0.08	-0.05	-0.02	-0.01	0.00
Gross margin (% of sales)	83.2%	81.9%	84.2%	78.3%	78.0%	75.7%	67.0%	67.1%
EBITDA (% of sales)	na	na	na	na	na	na	na	9.4%
EBIT (% of sales)	na	na	na	na	na	na	na	3.7%
Net margin (% of sales)	na	na	na	na	na	na	na	1.3%

Cash Flow statement

Au 31/12 (MEUR)	2020	2021	2022	2023	2024	2025E	2026E	2027E
Net income	-2.72	-1.72	-2.39	-4.18	-3.08	-1.62	-0.67	0.01
Depreciation and amortisation	0.35	0.31	0.43	0.16	-0.05	0.31	0.32	0.33
Goodwill	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Change in WCR	0.64	-0.09	-0.51	-0.10	-0.11	-0.21	0.14	-0.13
Others	1.04	0.35	1.07	0.51	0.62	0.56	0.54	0.53
Cash-flow from operations	-0.68	-1.16	-1.40	-3.62	-2.63	-0.97	0.33	0.74
Capex	-0.05	-0.04	-0.14	-0.07	-0.06	-0.08	-0.08	-0.08
Free cash flow	-0.73	-1.19	-1.54	-3.69	-2.69	-1.05	0.25	0.66
Acquisitions	-	-	-	-	-	-	-	-
Divestments	-	-	-	-	-	-	-	-
Dividends	-	-	-	-	-	-	-	-
Capital increase	1.75	6.51	1.20	4.77	0.71	1.00	0.50	-
Financing (bank and others)	0.00	-	-	-	0.09	-	-	-
Others	-0.99	-0.91	-1.09	-1.09	-1.09	-0.53	-0.51	-0.45
Change in cash over the period	0.03	4.41	-1.44	-0.01	-2.99	-0.58	0.23	0.21
Opening cash position	1.40	1.22	5.21	4.12	2.87	0.72	0.14	0.38
Closing cash position	1.22	5.21	4.12	2.87	0.72	0.14	0.38	0.59

Balance sheet

Au 31/12 (MEUR)	2020	2021	2022	2023	2024	2025E	2026E	2027E
Fixed assets	0.50	0.37	0.28	0.23	0.39	0.27	0.14	0.01
Intangible assets	0.69	0.89	1.27	1.24	1.42	1.31	1.20	1.10
Goodwill	3.08	3.08	3.08	3.08	3.08	3.08	3.08	3.08
Financial assets	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Inventories	0.66	0.68	0.87	0.95	0.86	0.61	0.72	0.88
Account receivables	0.71	0.62	1.10	0.75	0.62	0.76	0.91	1.11
Other receivables	0.67	0.57	0.63	0.73	0.84	0.91	0.76	0.91
Cash and cash equivalents	1.22	5.21	4.12	3.89	0.72	0.14	0.38	0.59
Prepaid expenses	-	-	-	-	-	-	-	-
Other non-current assets	0.51	0.48	0.17	0.17	0.29	0.29	0.29	0.29
Total assets	8.06	11.90	11.50	11.04	8.23	7.37	7.49	7.96
Equity	-0.01	5.06	5.14	6.03	3.90	3.88	3.94	4.13
Others	-	-	-	-	-	-	-	-
Provisions	0.05	0.05	0.18	0.03	0.06	0.05	0.05	0.04
Financial debt	5.64	4.47	3.83	3.09	2.51	1.95	1.76	1.66
Account payables	1.34	1.00	1.14	1.21	1.19	1.00	1.19	1.45
Other debts	0.88	1.00	1.00	0.67	0.54	0.47	0.53	0.65
Deferred income and other liabilities	0.15	0.32	0.21	-	0.03	0.03	0.03	0.03
Total liabilities	8.06	11.90	11.50	11.04	8.23	7.37	7.49	7.96

IMPORTANT INFORMATION

Responsibility for this publication

This publication has been prepared under the only responsibility of BioStrategic Partners.

Recipient

This publication is exclusively designed for "Eligible Counterparties" or "Business Customers". It is not designed to be distributed or transmitted, directly or indirectly, to "Retail Customers".

Absence of investment advice

This publication has been produced for information only and does not represent investment advice, given that it has been prepared without knowledge of the financial situation, asset position or any other personal circumstance of the persons who may receive it.

Absence of buy or sell offering of financial instruments

This publication does not represent an offering or an incentive to buy or sell the financial instruments outlined in it.

Reliability of information

Every precaution has been taken by Biostrategic Partners to ensure that the information contained in this publication come from sources considered reliable. Unless otherwise specifically indicated in this publication, all opinions, estimations and forecasts given, are those of Biostrategic Partners at that date and may be revised without prior notice.

Exemption from liability

Neither Biostrategic Partners nor SwissLife Banque Privée shall be liable for any damage that may result from the incorrect or incomplete nature of this publication. Neither Biostrategic Partners or SwissLife Banque Privée is not liable for any investment decisions, regardless of their nature, made by the users of this publication on its basis.

Transfer and distribution of this publication

This document was sent, prior to its publication, to the issuer of the financial instruments to which it refers. This document may not be reproduced, distributed or published in whole or in part without the prior written consent of Biostrategic Partners and SwissLife Banque Privée.

Warning concerning performance

Investors should note that any income from financial instruments can fluctuate and that prices can fall as well as rise. Past and simulated performance does not guarantee future performance.

Detection of potential conflicts of interest

Company	Potential conflicts of interest with Biostrategic Partners						
	a)	b)	c)	d)	e)	f)	g)
SPINEGUARD	No	No	No	No	Yes	No	No

The analyst has a familial relationship with a founding partner of IPF Partners who holds SpineGuard' bonds with warrants attached

- a) Biostrategic Partners has participated or is participating, either as lead manager or member of an investment or guarantee syndicate for a financial transaction, either as advisor of a public offering over the last twelve months or as Listing Sponsor of the company.
- b) Biostrategic Partners holds an investment stake greater than or equal to 5% in the capital of the company under analysis.
- c) The company who is the subject of this analysis holds an investment stake greater than or equal to 5% in Biostrategic Partners.
- d) Biostrategic Partners and/or one of its affiliates is/are liquidity provider(s) or market maker(s) for (one of) the company's financial instrument/s.
- e) Biostrategic Partners has agreed with the company to provide a service of production and distribution of analysis regarding the company.
- f) Biostrategic Partners has modified its conclusions after notifying the company before its distribution of this analysis.
- g) The person/s responsible for the analysis, a director or a member of the Board of Directors of Biostrategic Partners is a manager, director or member of the Board of Directors of the company.

Company	Potential conflicts of interest with SwissLifeBanquePrivée						
	a)	b)	c)	d)	e)	f)	g)
SPINEGUARD	Yes	No	No	Yes	No	No	No

- a) SwissLife Banque Privée has participated or is participating, either as lead manager or member of an investment or guarantee syndicate for a financial transaction, either as advisor of a public offering over the last twelve months or as Listing Sponsor of the company.
- b) SwissLife Banque Privée holds an investment stake greater than or equal to 5% in the capital of the company under analysis.
- c) The company who is the subject of this analysis holds an investment stake greater than or equal to 5% in SwissLife Banque Privée.
- d) SwissLife Banque Privée and/or one of its affiliates is/are liquidity provider(s) or market maker(s) for (one of) the company's financial instrument/s.
- e) SwissLife Banque Privée has agreed with the company to provide a service of production and distribution of analysis regarding the company.
- f) SwissLife Banque Privée has modified its conclusions after notifying the company before its distribution of this analysis.
- g) The person/s responsible for the analysis, a director or a member of the Board of Directors of SwissLife Banque Privée is a manager, director or member of the Board of Directors of the company.

Swiss Life Banque Privée

Société Anonyme au capital de 37.092.080 €
Code établissement bancaire n°11 238
RCS Paris 382 490 001
7. place Vendôme - F 75041 Paris Cedex 01 – France
Tél. : +33 1 53 29 14 14

BioStrategic Partners SAS

Société par Actions Simplifiée au capital de 30. 000 €
RCS Paris 530 430 487
140 bis. rue de Rennes - F 75006 Paris – France
Tél. : +33 6 17 96 50 19

BioStrategic Research est une marque déposée de BioStrategic Partners SAS